



# 2014 Results Conference Call

9<sup>th</sup> March, 2015

# Agenda

- 2014 Results
- Outlook



# 2014 Results

# 2014 Key Factors

## FOCUS ON CLIENT

- Anticipate clients' needs offering new products to improve their efficiency and productivity
  - Focus on innovation: 25 new products launched
  - 21% of revenues comes from new products
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## MARKET EXPANSION

- Opening of new branches in Turkey and Brazil
  - Opening of new ADC plant in Brazil
  - Strengthening of presence in China:
    - Centralization of Procurement
    - New R&D centre
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## ORGANISATION

- Strengthening of the sales force worldwide
  - Reorganization process in IA:
    - Appointment of a new CEO and of a new America VP
    - Change of the GO TO MARKET model in US: new approach by verticals
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# Q4 2014 Highlights

- Sales revenues up +3.8% to 124.5 million Euro in 4Q2014 vs 120.0 million Euro in 4Q2013
- Gross Operating Margin continues improving **from 46.5% to 48.3%** on revenues
- **EBITDA up 4% to 17.4 million Euro** thanks to cost control and notwithstanding R&D investments increase to 13.3 million Euro equal to 10.7% on revenues
- Non recurring costs for 3.2 million Euro concentrated in Q4 impacted on Operating and Net Profit
- The booking in the quarter equal to **130.4 million Euro, approx. +9%** compared to 4Q2013

	4Q2014	3Q2014	Var QoQ %	4Q2013	Var YoY %
Revenues	124,482	116,036	7.3%	119,964	3.8%
Gross Operating Profit	60,112	56,370	6.6%	55,786	7.8%
EBITDA	17,436	17,854	(2.3%)	16,766	4.0%
EBITANR	14,400	14,998	(4.0%)	14,194	1.5%
Operating Profit (EBIT)	9,756	13,698	(28.8%)	12,883	(24.3%)
Net Profit	5,177	10,436	(50.4%)	9,255	(44.1%)

# 2014 Highlights

- Sales growth driven by ADC +9.2% and IA (ex System) +3,3%, BU Systems still suffering by the postal cycle
- Further improvement of the **Gross Operating Margin, from 47.2% to 48.6%**, and **EBITDA Margin, from 13.3% to 14.9%** as result of cost control and operating leverage
- R&D costs + 21% to 43.1 million Euro – **from 7.9% to 9.3% on revenues**
- Non recurring costs for 5.6 million Euro, mainly due to reorganization, impact EBIT
- **Net Income up 14.7% to 30.9 million Euro**
- **Dividend up 12.5% to 0.18 Euro**

€000	FY2013		FY2014		Var %
Revenues	450,737	100.0%	464,546	100.0%	3.1%
COGS	(238,133)	(52.8%)	(238,987)	(51.4%)	0.4%
<b>Gross Operating Margin</b>	<b>212,604</b>	<b>47.2%</b>	<b>225,559</b>	<b>48.6%</b>	<b>6.1%</b>
Total operating expenses and others	(164,472)	(36.5%)	(169,779)	(36.5%)	3.2%
<b>EBITANR</b>	<b>50,106</b>	<b>11.1%</b>	<b>58,019</b>	<b>12.5%</b>	<b>15.8%</b>
<b>Operating Profit (EBIT)</b>	<b>45,495</b>	<b>10.1%</b>	<b>46,908</b>	<b>10.1%</b>	<b>3.1%</b>
<b>Net Income</b>	<b>26,906</b>	<b>6.0%</b>	<b>30,857</b>	<b>6.6%</b>	<b>14.7%</b>
Exchange rate	1.3281		1.3285		

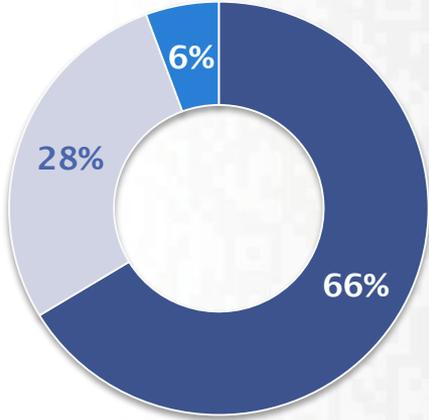
# FY 2014 Profit and Loss

€000	FY2013		FY2014		Var %
Revenues	450,737	100.0%	464,546	100.0%	3.1%
COGS	(238,133)	(52.8%)	(238,987)	(51.4%)	
<b>Gross Operating Profit</b>	<b>212,604</b>	<b>47.2%</b>	<b>225,559</b>	<b>48.6%</b>	<b>6.1%</b>
Other revenues	1,974	0.4%	2,239	0.5%	
R&D	(35,614)	(7.9%)	(43,108)	(9.3%)	
Distribution Costs	(84,962)	(18.8%)	(85,319)	(18.4%)	
Administrative expenses	(41,018)	(9.1%)	(39,146)	(8.4%)	
Other operating expenses	(2,878)	(0.6%)	(2,206)	(0.5%)	
<b>Total operating expenses and others</b>	<b>(164,472)</b>	<b>(36.5%)</b>	<b>(169,779)</b>	<b>(36.5%)</b>	
<b>EBITANR</b>	<b>50,106</b>	<b>11.1%</b>	<b>58,019</b>	<b>12.5%</b>	<b>15.8%</b>
Non recurring costs/rev	1,154	0.3%	(5,618)	(1.2%)	
Amort. Intang. Assets from acquis.	(5,765)	(1.3%)	(5,493)	(1.2%)	
<b>Operating Profit (EBIT)</b>	<b>45,495</b>	<b>10.1%</b>	<b>46,908</b>	<b>10.1%</b>	<b>3.1%</b>
Financial (costs)/rev.	(6,531)	(1.4%)	(8,111)	(1.7%)	
Results from equity investments	286	0.1%	25	0.0%	
Foreign exchange (costs)/rev.	(3,720)	(0.8%)	357	0.1%	
<b>EBT</b>	<b>35,530</b>	<b>7.9%</b>	<b>39,179</b>	<b>8.4%</b>	<b>10.3%</b>
Taxes	(8,624)	(1.9%)	(8,322)	(1.8%)	
<b>Net Income</b>	<b>26,906</b>	<b>6.0%</b>	<b>30,857</b>	<b>6.6%</b>	<b>14.7%</b>
Depreciation	(7,342)	(1.6%)	(7,199)	(1.5%)	
Amortization	(2,537)	(0.6%)	(4,225)	(0.9%)	
<b>EBITDA</b>	<b>59,985</b>	<b>13.3%</b>	<b>69,443</b>	<b>14.9%</b>	<b>15.8%</b>
Exchange rate	1.3281		1.3285		

# Revenues Trend by Division

- ADC Division continues to outperform mainly thanks to the introduction of **new technologically-advanced products** like POS 2D scanner and Presentation scanner
- Significant trend reversal in 4Q in **Industrial Automation**, driven by the launch of new products during the year, mainly dedicated to the segment of Factory Automation (e.g. P Series for Machine Vision)

REVENUES BY DIVISION (%)



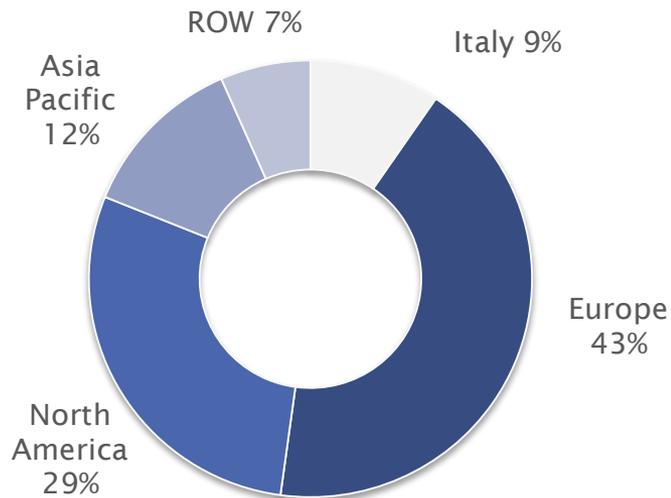
■ ADC ■ IA ■ Informatics

REVENUES BY DIVISION						
€mn	2013	2014	Var %	4Q2013	4Q2014	Var %
ADC	282.1	308.2	9.2%	79.7	82.9	4.0%
Industrial Automation	137.8	130.2	(5.5%)	32.9	35.2	7.0%
Informatics	30.8	26.1	(14.9%)	7.4	6.5	(12.2%)
<b>Total revenues</b>	<b>450.7</b>	<b>464.5</b>	<b>3.1%</b>	<b>120.0</b>	<b>124.6</b>	<b>3.8%</b>

# Revenues Trend by Geographic Area

REVENUES BY GEOGRAPHIC AREA			
€000	2013	2014	Var %
Italy	38.040	44.489	17,0%
Europe	183.810	197.846	7,6%
North America	143.876	134.455	(6,5%)
Asia Pacific	56.455	57.154	1,2%
ROW	28.556	30.602	7,2%
<b>Total Revenues</b>	<b>450.737</b>	<b>464.546</b>	<b>3,1%</b>

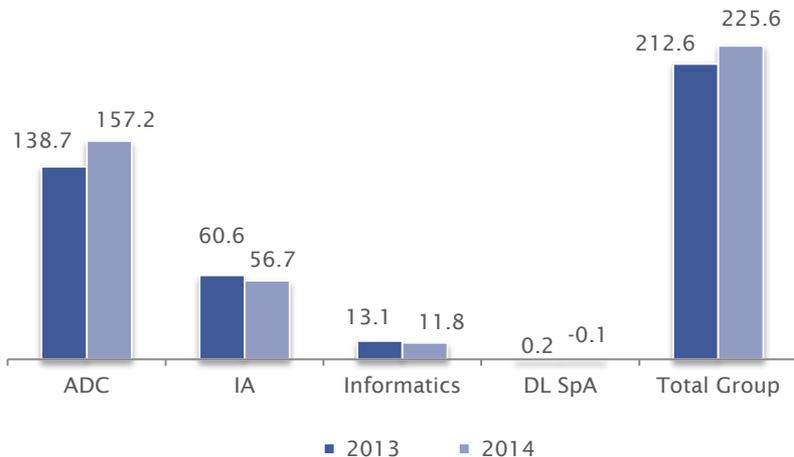
- **Europe/Italy** growth primarily driven by ADC two digits growth
- **Two speed in North America:** ADC driven by Retail while IA still suffering mainly due to cyclical trend of Postal segment
- Great result in **Greater China** in Asia Pacific
- Remarkable growth of ROW led by **Brazil** and **South Africa** thanks to new plants and offices



# FY Segment Reporting: GOP and EBITDA

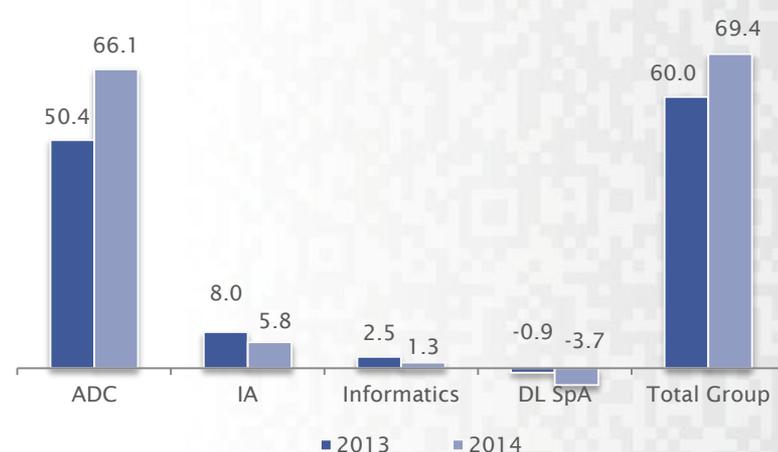
## GOP BY DIVISION

€mln



## EBITDA BY DIVISION

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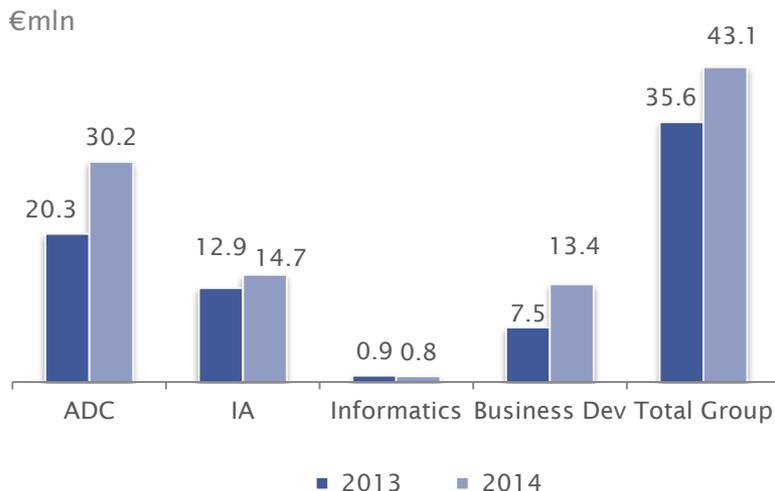


Gross Operating Margin	FY13	FY14
ADC	49.1%	50.8%
Industrial Automation	44.0%	43.5%
Informatics	42.6%	45.1%
Total Group	47.2%	48.6%

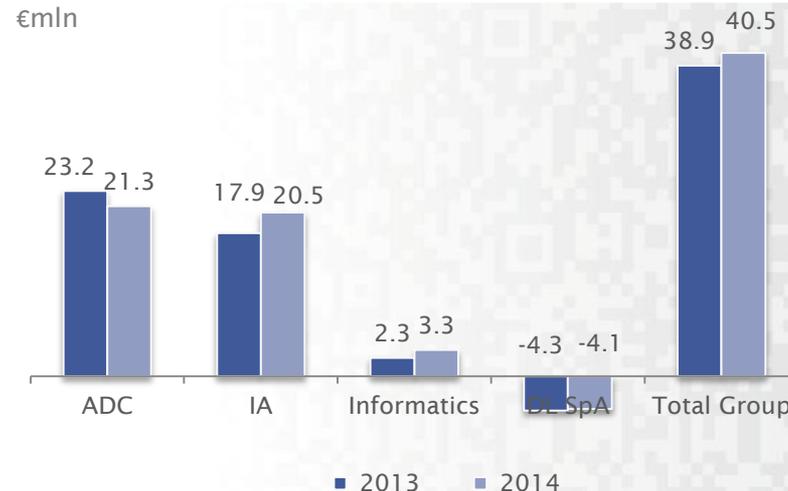
EBITDA Margin	FY13	FY14
ADC	17.9%	21.3%
Industrial Automation	5.8%	4.4%
Informatics	8.3%	4.9%
Total Group	13.3%	14.9%

# FY Segment Reporting: R&D and TWC

## R&D BY DIVISION



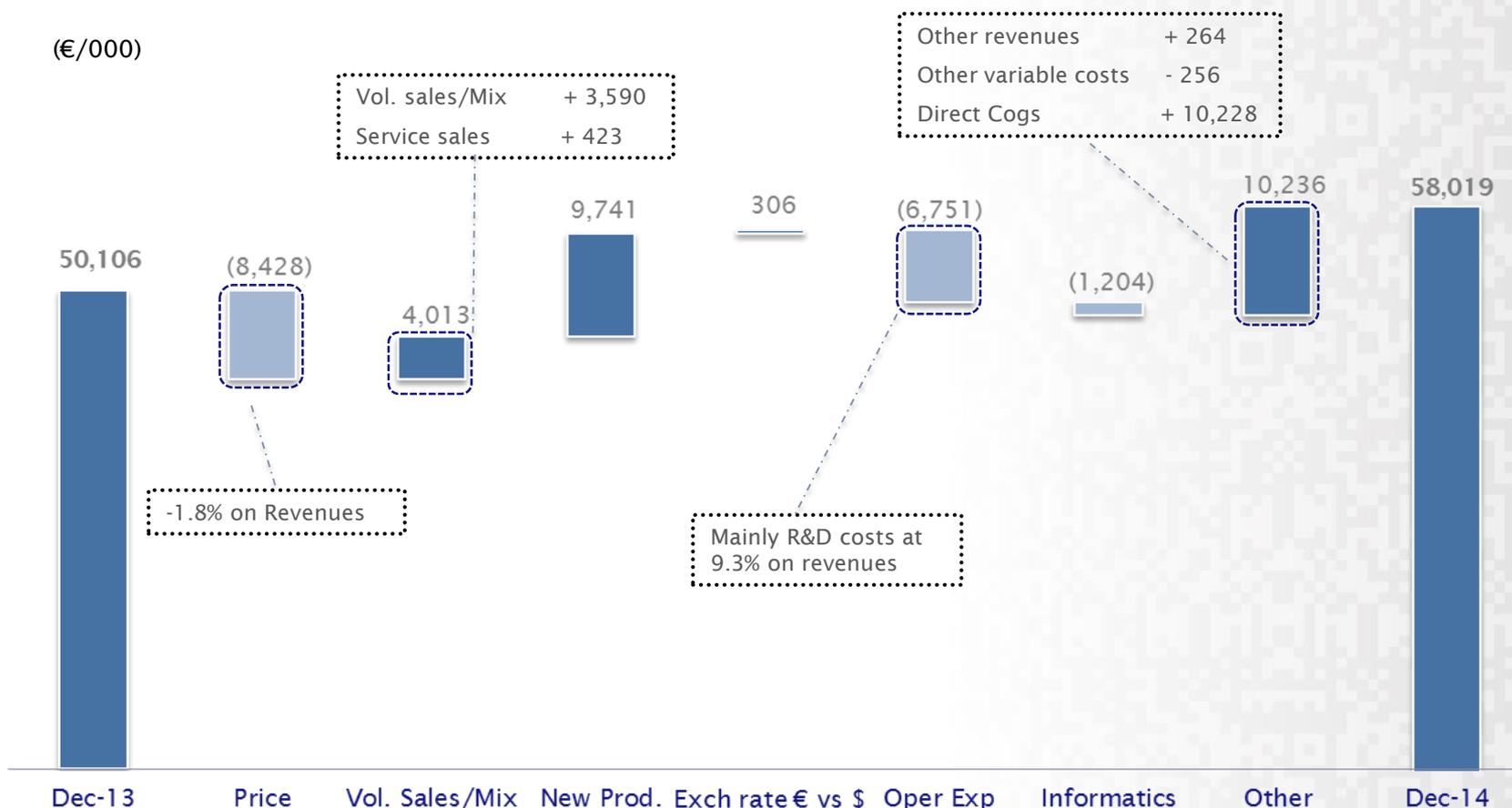
## TWC BY DIVISION



R&D/Revenues	FY13	FY14
ADC	7.2%	9.7%
Industrial Automation	9.3%	11.3%
Informatics	2.8%	2.9%
Business Development	34.7%	53.8%
<b>Total Group</b>	<b>7.9%</b>	<b>9.3%</b>

TWC/Annualized Revenues	FY13	FY14
ADC	8.2%	6.9%
Industrial Automation	13.0%	15.7%
Informatics	7.5%	12.6%
<b>Total Group</b>	<b>8.6%</b>	<b>8.7%</b>

# EBITANR: Actual vs Last Year



(\*) Ordinary Operating Profit before non recurring costs/revenues and amortization of intangible assets from acquisition (EBITANR)

The Exchange rate variance has been calculated on Sales/COGS/Operating expenses originally denominated in USD (\$). The variance was the result of the difference between December '14 Actual (1,3285) and December '13 Actual (1,3281) €/USD exchange rate.

For Informatics has been considered its overall impact on the EBITANR

# Consolidated Balance Sheet at 31.12.2014

€000	At 31/12/2013	At 31/12/2014
Intangible fixed assets	59,058	57,027
Goodwill	145,092	164,412
Tangible fixed assets	51,328	57,157
Non Consolidated investments	5,452	5,289
Other fixed assets	39,441	42,348
<b>Total Fixed Assets</b>	<b>300,371</b>	<b>326,233</b>
Net trade account receivables	69,953	70,184
ST account payables	(84,712)	(92,167)
Inventory	53,803	62,416
<b>Trade Working Capital</b>	<b>39,044</b>	<b>40,433</b>
Other current receivables	26,483	31,408
Other ST payables and provision for risk & future charges	(48,838)	(57,937)
<b>Net Working Capital</b>	<b>16,689</b>	<b>13,904</b>
Other LT payables	(20,359)	(24,766)
Employees' deferred compensation	(7,049)	(7,201)
LT provision for risk & future charges	(7,398)	(11,161)
<b>Net Invested Capital</b>	<b>282,254</b>	<b>297,009</b>
Equity	185,247	241,291
<b>Net Financial Position</b>	<b>(97,007)</b>	<b>(55,718)</b>
<i>Exchange rate</i>	<i>1.3791</i>	<i>1.2141</i>

# Financial resources for the growth

## SOLID CAPITAL STRUCTURE

- 23% net debt to Equity ratio
- 0.8x net debt to Ebitda ratio

## EXCELLENT CASH FLOW GENERATION

- Generated around 67 million Euro net operating cash flow from operation during 2014

## FAVOURABLE CAPITAL MARKET CONDITIONS

- Medium-term debt refinancing on February 2015 for 140 million Euro
- Improvement by lengthening the average repayment term from 2 to 4 years
- Reduction of average cost of debt

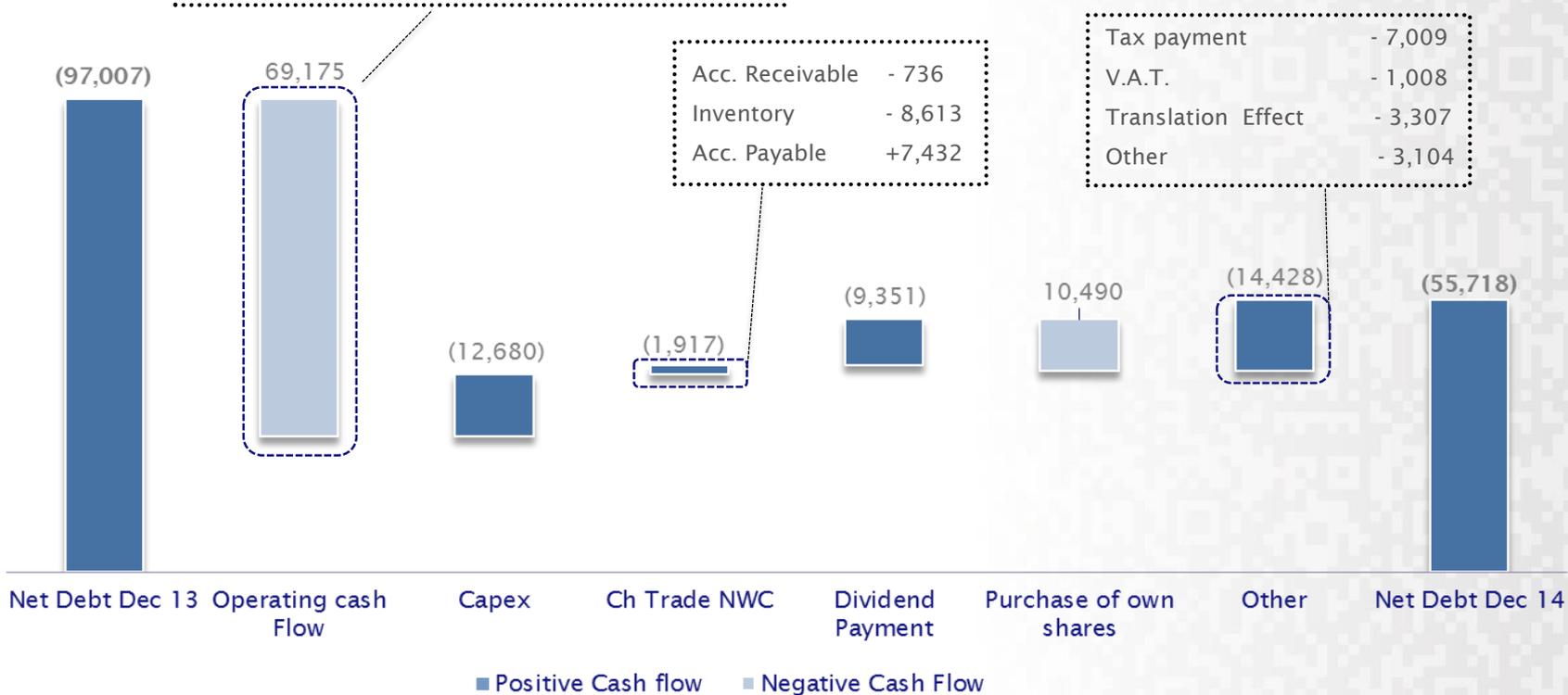
# Net Debt Analysis

(€/000)

Net Income	+ 30,857
Depreciation & Amortization	+ 16,917
Provision for bad debt	+ 505
Personnel & admin costs accrual	+ 6,633
LTMIP accrual	+ 2,166
Tax accrual	+ 8,322
Restructuring costs accrual	+ 3,775

Acc. Receivable	- 736
Inventory	- 8,613
Acc. Payable	+7,432

Tax payment	- 7,009
V.A.T.	- 1,008
Translation Effect	- 3,307
Other	- 3,104



# Outlook

# Outlook for 2015

- **ADC confirms to be the driver of growth** thanks to:
  - the launch of new technologically advanced products
  - the retailers' new investment phase
- Expected recovery in **Industrial Automation** from second half of 2015 thanks to the sales force reorganisation by verticals in US
- **Strong investments in innovation continue**, expected at around 10% on revenues
- Benefits expected from the new Procurement Centre
- **Focus on fast growing markets** and North America where there is a big market potential

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## NEXT EVENTS

**March 24-25<sup>th</sup>, 2015**

STAR Conference Milan

**April 28<sup>th</sup>, 2015**

Ordinary Shareholders' Meeting

## DATALOGIC ON LINE

[www.datalogic.com](http://www.datalogic.com)

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